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### NIKE, INC. REPORTS FISCAL 2023 THIRD QUARTER RESULTS

**BEAVERTON, Ore., Mar. 21, 2023** — NIKE, Inc. (NYSE:NKE) today reported fiscal 2023 financial results for its third quarter ended February 28, 2023.

- Third quarter reported revenues were \$12.4 billion, up 14 percent compared to the prior year and up 19 percent on a currency-neutral basis\*
- NIKE Direct sales were \$5.3 billion, up 17 percent on a reported basis and up 22 percent on a currency-neutral basis
- NIKE Brand Digital sales increased 20 percent on a reported basis, or 24 percent on a currency-neutral basis
- Wholesale revenues grew 12 percent on a reported basis and 18 percent on a currency-neutral basis
- Gross margin decreased 330 basis points to 43.3 percent
- Diluted earnings per share for the quarter was \$0.79, down 9 percent

"NIKE's strong results in the third quarter offer continued proof of the success of our Consumer Direct Acceleration strategy," said John Donahoe, President and CEO, NIKE, Inc. "Fueled by compelling product innovation, deep relationships with consumers and a digital advantage that fuels brand momentum, our proven playbook allows us to navigate volatility as we create value and drive long-term growth."\*\*

Matthew Friend, Executive Vice President and Chief Financial Officer, said, "NIKE's brand distinction and strong execution continue to create separation in the marketplace. We have made tremendous progress on inventory as we position NIKE for sustainable and more profitable growth."\*\*

#### Third Quarter Income Statement Review

- **Revenues** for NIKE, Inc. increased 14 percent to \$12.4 billion compared to the prior year and were up 19 percent on a currency-neutral basis.
  - Revenues for the NIKE Brand were \$11.8 billion, up 14 percent on a reported basis and up 19 percent on a currency-neutral basis, with double-digit growth in North America, EMEA and APLA. Greater China grew 1 percent on a currency-neutral basis despite a challenging December following the shift in the country's COVID-19 policies. On a reported basis, revenues for Greater China declined 8 percent.
  - Revenues for Converse were \$612 million, up 8 percent on a reported basis and up 12 percent on a currency-neutral basis, led by double-digit growth across all channels in North America, partially offset by declines in Asia.
- **Gross margin** decreased 330 basis points to 43.3 percent, primarily due to higher markdowns to liquidate inventory; continued unfavorable changes in net foreign currency exchange rates; higher product input costs and elevated freight and logistics costs; partially offset by strategic pricing actions.

- **Selling and administrative expense** increased 15 percent to \$4.0 billion.
  - Demand creation expense was \$0.9 billion, up 8 percent, primarily due to advertising and marketing.
  - Operating overhead expense increased 17 percent to \$3.0 billion, primarily due to wagerelated expenses and NIKE Direct variable costs.
- The **effective tax rate** for the quarter was 16.0 percent and substantially consistent compared to 16.4 percent for the same period last year.
- **Net income** was \$1.2 billion, down 11 percent compared to prior year, and **Diluted earnings per share** was \$0.79, decreasing 9 percent.

#### February 28, 2023 Balance Sheet Review

- *Inventories* for NIKE, Inc. were \$8.9 billion, up 16 percent compared to the prior year period, primarily driven by higher product input costs and elevated freight costs.
- Cash and equivalents and short-term investments were \$10.8 billion, down approximately \$2.7 billion from last year, as cash provided by operations was more than offset by share repurchases, cash dividends and capital expenditures.

#### **Shareholder Returns**

NIKE continues to have a strong track record of investing to fuel growth and consistently increasing returns to shareholders, including 21 consecutive years of increasing dividend payouts. In the third quarter, NIKE returned approximately \$2.0 billion to shareholders, including:

- **Dividends** of \$528 million, up 9 percent from the prior year.
- **Share repurchases** of \$1.5 billion, reflecting 12.9 million retired shares as part of the four-year, \$18 billion program approved by the Board of Directors in June 2022. As of February 28, 2023, a total of 32.0 million shares have been repurchased under the program for a total of approximately \$3.4 billion.

#### **Conference Call**

NIKE, Inc. management will host a conference call beginning at approximately 2:00 p.m. PT on March 21, 2023, to review fiscal third quarter results. The conference call will be broadcast live via the Internet and can be accessed at http://investors.nike.com. For those unable to listen to the live broadcast, an archived version will be available at the same location through approximately 9:00 p.m. PT, April 11, 2023.

#### About NIKE, Inc.

NIKE, Inc., based near Beaverton, Oregon, is the world's leading designer, marketer and distributor of authentic athletic footwear, apparel, equipment and accessories for a wide variety of sports and fitness activities. Converse, a wholly-owned NIKE, Inc. subsidiary brand, designs, markets and distributes athletic lifestyle footwear, apparel and accessories. For more information, NIKE, Inc.'s earnings releases and other financial information are available on the Internet at http://investors.nike.com. Individuals can also visit http://about.nike.com/en/newsroom and follow @NIKE.

- \* See additional information in the accompanying Divisional Revenues table regarding this non-GAAP financial measure.
- \*\* The marked paragraphs contain forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially. These risks and uncertainties are detailed from time to time in reports filed by NIKE with the U.S. Securities and Exchange Commission (SEC), including Forms 8-K, 10-Q and 10-K.

(Tables Follow)

# NIKE, Inc. CONSOLIDATED STATEMENTS OF INCOME

|  | THREE MONTHS ENDED |           | %  | S ENDED   | %       |           |    |           |        |
|--|--------------------|-----------|----|-----------|---------|-----------|----|-----------|--------|
| (In millions, except per share data)               |                    | 2/28/2023 |    | 2/28/2022 | Change  | 2/28/2023 |    | 2/28/2022 | Change |
| Revenues   | \$                 | 12,390    | \$ | 10,871    | 14% \$  | 38,392    | \$ | 34,476    | 11%    |
| Cost of sales                                      |                    | 7,019     |    | 5,804     | 21%     | 21,695    |    | 18,500    | 17%    |
| Gross profit                                       |                    | 5,371     |    | 5,067     | 6%      | 16,697    |    | 15,976    | 5%     |
| Gross margin                                       |                    | 43.3 %    | 6  | 46.6 %    |         | 43.5      | %  | 46.3 %    |        |
| Demand creation expense                            |                    | 923       |    | 854       | 8%      | 2,968     |    | 2,789     | 6%     |
| Operating overhead expense                         |                    | 3,036     |    | 2,584     | 17%     | 9,035     |    | 7,980     | 13%    |
| Total selling and administrative expense           |                    | 3,959     |    | 3,438     | 15%     | 12,003    |    | 10,769    | 11%    |
| % of revenues                                      |                    | 32.0 %    | 6  | 31.6 %    |         | 31.3      | %  | 31.2 %    |        |
| Interest expense (income), net                     |                    | (7)       |    | 53        | _       | 22        |    | 165       | _      |
| Other (income) expense, net                        |                    | (58)      |    | (94)      | _       | (283)     |    | (235)     | _      |
| Income before income taxes                         |                    | 1,477     |    | 1,670     | -12%    | 4,955     |    | 5,277     | -6%    |
| Income tax expense                                 |                    | 237       |    | 274       | -14%    | 916       |    | 670       | 37%    |
| Effective tax rate                                 |                    | 16.0 %    | 6  | 16.4 %    |         | 18.5      | %  | 12.7 %    |        |
| NET INCOME   | \$                 | 1,240     | \$ | 1,396     | -11% \$ | 4,039     | \$ | 4,607     | -12%   |
| Earnings per common share:                         |                    |           |    |           |         |           |    |           |        |
| Basic  | \$                 | 0.80      | \$ | 0.88      | -9% \$  | 2.59      | \$ | 2.91      | -11%   |
| Diluted  | \$                 | 0.79      | \$ | 0.87      | -9% \$  |           | \$ | 2.85      | -10%   |
| Weighted average common charge outstandings        |                    |           |    |           |         |           |    |           |        |
| Weighted average common shares outstanding:  Basic |                    | 1 5 4 2 0 |    | 1 570 0   |         | 1 556 7   |    | 1 501 1   |        |
|  |                    | 1,543.8   |    | 1,579.0   |         | 1,556.7   |    | 1,581.1   |        |
| Diluted  |                    | 1,564.8   |    | 1,610.7   |         | 1,574.4   |    | 1,615.8   |        |
| Dividends declared per common share                | \$                 | 0.340     | \$ | 0.305     | \$      | 0.985     | \$ | 0.885     |        |

# NIKE, Inc. CONSOLIDATED BALANCE SHEETS

|  | February 28, |        |    | ebruary 28, |          |  |
|--|--------------|--------|----|-------------|----------|--|
| (Dollars in millions)                          | 2023         |        |    | 2022        | % Change |  |
| ASSETS   |              |        |    |             |          |  |
| Current assets:                                |              |        |    |             |          |  |
| Cash and equivalents                           | \$           | 6,955  | \$ | 8,704       | -20%     |  |
| Short-term investments                         |              | 3,847  |    | 4,763       | -19%     |  |
| Accounts receivable, net                       |              | 4,513  |    | 3,827       | 18%      |  |
| Inventories                                    |              | 8,905  |    | 7,700       | 16%      |  |
| Prepaid expenses and other current assets      |              | 1,815  |    | 1,968       | -8%      |  |
| Total current assets                           |              | 26,035 |    | 26,962      | -3%      |  |
| Property, plant and equipment, net             |              | 4,939  |    | 4,806       | 3%       |  |
| Operating lease right-of-use assets, net       |              | 2,834  |    | 2,959       | -4%      |  |
| Identifiable intangible assets, net            |              | 277    |    | 291         | -5%      |  |
| Goodwill                                       |              | 281    |    | 284         | -1%      |  |
| Deferred income taxes and other assets         |              | 3,928  |    | 3,275       | 20%      |  |
| TOTAL ASSETS                                   | \$           | 38,294 | \$ | 38,577      | -1%      |  |
| LIABILITIES AND SHAREHOLDERS' EQUITY           |              |        |    |             |          |  |
| Current liabilities:                           |              |        |    |             |          |  |
| Current portion of long-term debt              | \$           | 500    | \$ | _           | _        |  |
| Notes payable                                  |              | 14     |    | _           | _        |  |
| Accounts payable                               |              | 2,675  |    | 2,770       | -3%      |  |
| Current portion of operating lease liabilities |              | 435    |    | 455         | -4%      |  |
| Accrued liabilities                            |              | 5,594  |    | 5,391       | 4%       |  |
| Income taxes payable                           |              | 330    |    | 202         | 63%      |  |
| Total current liabilities                      |              | 9,548  |    | 8,818       | 8%       |  |
| Long-term debt                                 |              | 8,925  |    | 9,418       | -5%      |  |
| Operating lease liabilities                    |              | 2,692  |    | 2,784       | -3%      |  |
| Deferred income taxes and other liabilities    |              | 2,598  |    | 2,748       | -5%      |  |
| Redeemable preferred stock                     |              | _      |    | _           | _        |  |
| Shareholders' equity                           |              | 14,531 |    | 14,809      | -2%      |  |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY     | \$           | 38,294 | \$ | 38,577      | -1%      |  |

## NIKE, Inc. DIVISIONAL REVENUES

|                                     | TH | IREE MON | THS ENDED | %      | % Change Excluding               | NINE MON  | THS | S ENDED  | %      | % Change Excluding               |
|-------------------------------------|----|----------|-----------|--------|----------------------------------|-----------|-----|----------|--------|----------------------------------|
| (Dollars in millions)               |    | /28/2023 | 2/28/2022 | Change | Currency<br>Changes <sup>1</sup> | 2/28/2023 | 2   | /28/2022 | Change | Currency<br>Changes <sup>1</sup> |
| North America                       |    |          |           |        |                                  |           |     |          |        |                                  |
| Footwear                            | \$ | 3,322    | \$ 2,532  | 31%    | 31%                              | \$ 11,090 | \$  | 8,648    | 28%    | 28%                              |
| Apparel                             |    | 1,419    | 1,207     | 7 18%  | 18%                              | 4,598     |     | 4,117    | 12%    | 12%                              |
| Equipment                           |    | 172      | 143       | 3 20%  | 21%                              | 565       |     | 473      | 19%    | 20%                              |
| Total                               |    | 4,913    | 3,882     | 2 27%  | 27%                              | 16,253    |     | 13,238   | 23%    | 23%                              |
| Europe, Middle East & Africa        | 3  |          |           |        |                                  |           |     |          |        |                                  |
| Footwear                            |    | 2,011    | 1,569     | 28%    | 39%                              | 6,086     |     | 5,358    | 14%    | 30%                              |
| Apparel                             |    | 1,094    | 1,083     | 3 1%   | 10%                              | 3,528     |     | 3,444    | 2%     | 18%                              |
| Equipment                           |    | 141      | 127       | 7 11%  | 20%                              | 454       |     | 426      | 7%     | 22%                              |
| Total                               |    | 3,246    | 2,779     | 17%    | 26%                              | 10,068    |     | 9,228    | 9%     | 25%                              |
| <b>Greater China</b>                |    |          |           |        |                                  |           |     |          |        |                                  |
| Footwear                            |    | 1,496    | 1,554     | -4%    | 5%                               | 4,099     |     | 4,238    | -3%    | 4%                               |
| Apparel                             |    | 461      | 548       | -16%   | -8%                              | 1,228     |     | 1,588    | -23%   | -17%                             |
| Equipment                           |    | 37       | 58        | -36%   | -31%                             | 111       |     | 160      | -31%   | -26%                             |
| Total                               |    | 1,994    | 2,160     | ) -8%  | 1%                               | 5,438     |     | 5,986    | -9%    | -2%                              |
| Asia Pacific & Latin America        | l  |          |           |        |                                  |           |     |          |        |                                  |
| Footwear                            |    | 1,141    | 1,005     | 14%    | 20%                              | 3,313     |     | 2,914    | 14%    | 24%                              |
| Apparel                             |    | 407      | 394       | 3%     | 9%                               | 1,255     |     | 1,181    | 6%     | 18%                              |
| Equipment                           |    | 53       | 62        | -15%   | -12%                             | 167       |     | 178      | -6%    | 3%                               |
| Total                               |    | 1,601    | 1,46      | 10%    | 15%                              | 4,735     |     | 4,273    | 11%    | 22%                              |
| Global Brand Divisions <sup>2</sup> |    | 12       | 4         | -71%   | -69%                             | 44        |     | 54       | -19%   | -17%                             |
| TOTAL NIKE BRAND                    |    | 11,766   | 10,323    | 14%    | 19%                              | 36,538    |     | 32,779   | 11%    | 19%                              |
| Converse                            |    | 612      | 567       | 7 8%   | 12%                              | 1,841     |     | 1,753    | 5%     | 10%                              |
| Corporate <sup>3</sup>              |    | 12       | (19       | 9) —   | _                                | 13        |     | (56)     | _      | _                                |
| TOTAL NIKE, INC.<br>REVENUES        | \$ | 12,390   | \$ 10,87° | 14%    | 19%                              | \$ 38,392 | \$  | 34,476   | 11%    | 19%                              |
| TOTAL NIKE BRAND                    |    |          |           |        |                                  |           |     |          |        |                                  |
| Footwear                            | \$ | 7,970    | \$ 6,660  | 20%    | 25%                              | \$ 24,588 | \$  | 21,158   | 16%    | 24%                              |
| Apparel                             |    | 3,381    | 3,232     | 2 5%   | 10%                              | 10,609    |     | 10,330   | 3%     | 10%                              |
| Equipment                           |    | 403      | 390       |        | 8%                               | 1,297     |     | 1,237    | 5%     | 12%                              |
| Global Brand Divisions <sup>2</sup> |    | 12       | 4         | -71%   | -69%                             | 44        |     | 54       | -19%   | -17%                             |
| TOTAL NIKE BRAND<br>REVENUES        | \$ | 11,766   | \$ 10,323 | 3 14%  | 19%                              | \$ 36,538 | \$  | 32,779   | 11%    | 19%                              |

<sup>&</sup>lt;sup>1</sup> The percent change has been calculated using actual exchange rates in use during the comparative prior year period and is provided to enhance the visibility of the underlying business trends by excluding the impact of translation arising from foreign currency exchange rate fluctuations, which is considered a non-GAAP financial measure. Management uses this non-GAAP financial measure when evaluating the Company's performance, including when making financial and operating decisions. Additionally, management believes this non-GAAP financial measure provides investors with additional financial information that should be considered when assessing the Company's underlying business performance and trends. References to this measure should not be considered in isolation or as a substitute for other financial measures calculated and presented in accordance with U.S. GAAP and may not be comparable to similarly titled non-GAAP measures used by other companies.

<sup>&</sup>lt;sup>2</sup> Global Brand Divisions revenues include NIKE Brand licensing and other miscellaneous revenues that are not part of a geographic operating segment.

<sup>&</sup>lt;sup>3</sup> Corporate revenues primarily consist of foreign currency hedge gains and losses related to revenues generated by entities within the NIKE Brand geographic operating segments and Converse, but managed through the Company's central foreign exchange risk management program.

### NIKE, Inc. EARNINGS BEFORE INTEREST AND TAXES<sup>1</sup>

|  | TH | THREE MONTHS ENDED |    |          | %      | NINE MON  | SENDED | %         |        |
|--|----|--------------------|----|----------|--------|-----------|--------|-----------|--------|
| (Dollars in millions)  | 2  | /28/2023           | 2  | /28/2022 | Change | 2/28/2023 | 2      | 2/28/2022 | Change |
| North America  | \$ | 1,190              | \$ | 967      | 23%    | \$ 4,064  | \$     | 3,636     | 12%    |
| Europe, Middle East & Africa                                     |    | 785                |    | 713      | 10%    | 2,750     |        | 2,394     | 15%    |
| Greater China  |    | 702                |    | 784      | -10%   | 1,754     |        | 2,054     | -15%   |
| Asia Pacific & Latin America                                     |    | 485                |    | 478      | 1%     | 1,470     |        | 1,347     | 9%     |
| Global Brand Divisions <sup>2</sup>                              |    | (1,160)            |    | (975)    | -19%   | (3,573)   |        | (3,033)   | -18%   |
| TOTAL NIKE BRAND <sup>1</sup>                                    |    | 2,002              |    | 1,967    | 2%     | 6,465     |        | 6,398     | 1%     |
| Converse   |    | 164                |    | 168      | -2%    | 526       |        | 504       | 4%     |
| Corporate <sup>3</sup>   |    | (696)              |    | (412)    | -69%   | (2,014)   |        | (1,460)   | -38%   |
| TOTAL NIKE, INC. EARNINGS BEFORE INTEREST AND TAXES <sup>1</sup> |    | 1,470              |    | 1,723    | -15%   | 4,977     |        | 5,442     | -9%    |
| EBIT margin <sup>1</sup>   |    | 11.9 %             | ó  | 15.8 %   |        | 13.0 %    | ,<br>D | 15.8 %    |        |
| Interest expense (income), net                                   |    | (7)                |    | 53       |        | 22        |        | 165       | _      |
| TOTAL NIKE, INC. INCOME BEFORE INCOME TAXES                      | \$ | 1,477              | \$ | 1,670    | -12%   | \$ 4,955  | \$     | 5,277     | -6%    |

<sup>&</sup>lt;sup>1</sup>The Company evaluates the performance of individual operating segments based on earnings before interest and taxes (commonly referred to as "EBIT"), which represents Net income before Interest expense (income), net and Income tax expense. EBIT margin is calculated as EBIT divided by total NIKE, Inc. Revenues. Total NIKE Brand EBIT, Total NIKE, Inc. EBIT and EBIT margin are considered non-GAAP financial measures. Management uses these non-GAAP financial measures when evaluating the Company's performance, including when making financial and operating decisions. Additionally, management believes these non-GAAP financial measures provide investors with additional information that should be considered when assessing the Company's underlying business performance and trends. References to EBIT and EBIT margin should not be considered in isolation or as a substitute for other financial measures calculated and presented in accordance with U.S. GAAP and may not be comparable to similarly titled non-GAAP measures used by other companies.

<sup>&</sup>lt;sup>2</sup> Global Brand Divisions primarily represent demand creation and operating overhead expense, including product creation and design expenses that are centrally managed for the NIKE Brand, as well as costs associated with NIKE Direct global digital operations and enterprise technology. Global Brand Divisions revenues include NIKE Brand licensing and other miscellaneous revenues that are not part of a geographic operating segment.

<sup>&</sup>lt;sup>3</sup> Corporate consists primarily of unallocated general and administrative expenses, including expenses associated with centrally managed departments; depreciation and amortization related to the Company's corporate headquarters; unallocated insurance, benefit and compensation programs, including stock-based compensation; and certain foreign currency gains and losses, including certain hedge gains and losses.